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Official Diary  
Acting DD/I

Saturday, 22 November 1952

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1. Conferred with [REDACTED] on the survey on Africa. Generally agreed that this should be accomplished in the first instance by O/CI which has two recently acquired experts in this area. It should include country-by-country coverage in short form and be pointed to items of interest to the P & P people. Among the products should be a comprehensive picture and an illustrated map showing, if nothing more, the relative state of our ignorance on this part of the world. O/NE should be brought in at the end for value judgments on estimative features but the center of gravity of the effort should be O/CI.

25X1X7 2. [REDACTED] called for a cordial chat and announced that he would be pretty well tied up on his military problems through the first part of next week, and would then go to [REDACTED] and would return approximately 2 December and remain in Washington through 9 December with adequate time on hand for [REDACTED] 25X1X7 problems. I signed him up for a party on December 5th.

3. Sought out and obtained a conference with General Smith to discuss following matters:

- (a) Problems we were having with OIR and effect of this upon the General's planned decision to assist the R section in obtaining more bodies.
- (b) The O/RR problem in general and the impact upon it of the recently announced ceilings.

He bought my point of view rapidly on Item (a) and agreed to go slow and to back me in discussing as Chairman EIC his co-ordinating responsibility and enforcing reasonable allocations of responsibility to avoid duplication.

As to Item (b), he was in a hurry to get away and so I telescoped my presentation but managed to get most of my major points in covering re-organization of O/RR, analysis of its overall responsibility, fundamental research, and the long-range programming of that into 1954. He looked at the various graphs and table I had and asked pertinent and incisive questions. Generally speaking, he did not recede a whit from his determination to prevent the agency's growing above its present strength for so long as he remains D/CI, but in the end, pointed out that I wasn't hurt yet and not to hesitate to come back to him when the actual program ran up against a ceiling limitation. I made particular point of the lack of balance that a sudden freeze - as of now - would have on the organization with particular emphasis on other less critical areas where the staffing is almost complete.

As to new projects and responsibilities, he indicated that any requiring more personnel would have to be at the expense of some existing function. I somewhat hesitantly ventured the possibility that training might well be substantially curtailed at least in so far as it served the DD/I side. He neither bought nor rejected out of hand this possibility.

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3. (cont'd.)

One point he made was that the Agency couldn't afford to grow any bigger without losing its secrecy, to which I ventured to reply that it would probably be desirable if parts of the DD/I complex surfaced.

We closed on a somewhat more encouraging note that I should always come back and fight for my fair share of the pie and that it was proper to look at the problem, not only from the point of view of the taxpayer generally, and that such flesh as I can cut off from the other IAC and other agencies engaged in this field would be credited when I asked for a little more flesh on my own bones. He gave me carte blanche to work on this at the working levels of the Bureau of the Budget; in fact, he seemed somewhat precipitious in wanting some general figures. I shall give  an indication of what I have in mind and I have reason to believe it will be eye-opening.

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